

WEST CHICAGO

FIRE PROTECTION DISTRICT



STRATEGIC PLAN



2023 - 2025

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Message from the Chief

I am pleased to present the Strategic Plan on behalf of the West Chicago Fire District for years 2023 through 2025. As we move forward in the next few years, the District will strive to improve a number of services which are provided to the customers we serve. The purpose of the strategic plan is to set the overall goals for the Fire District and to develop a plan to achieve those goals. This plan was developed with the input of all employees within the organization.

This plan is the second strategic plan that has been published since I became the Fire Chief in December of 2014. This plan will help guide the West Chicago Fire Protection District for the next three years.

I look forward to continuing to lead this Fire District into the future while meeting and exceeding the expectations of the customers we serve. I thank the members of the District for their tireless dedication to providing high-quality service, creating efficiencies and commitment to a high level of customer service. I also thank the District Board of Trustees for their support and continuous dialog. Finally, thanks to the residents of the district, whose support and input continues to be extremely positive and unwavering.

I hope that this Strategic Plan proves to be both informative and interesting. If there are any questions, suggestions, or comments please do not hesitate to contact me.

Patrick Tanner
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WEST CHICAGO FIRE PROTECTION DISTRICT

MISSION STATEMENT

**THE WEST CHICAGO FIRE DISTRICT IS DEDICATED TO
PROVIDING COMPASSIONATE AND SKILLFUL SERVICE TO ALL.**



WEST CHICAGO FIRE PROTECTION DISTRICT

VISION STATEMENT

**The West Chicago Fire District Will Focus On
Organizational Trust, Personal Integrity and the
Responsibility to Maintain Professionalism and Pride.**



WEST CHICAGO FIRE PROTECTION DISTRICT

SLOGAN

“OUR FAMILY PROTECTING YOURS”



WEST CHICAGO FIRE PROTECTION DISTRICT

CORE VALUES OF THE DISTRICT

- **DEDICATION**

A commitment by each member of the District to assist those in need through a constant state of readiness and the ability to serve when duty calls.

- **COMPASSION**

We will go out of our way to alleviate the physical and emotional pain of others. We respect one another through caring, treating people with dignity and a belief that every individual's action and/or word is a reflection on all the members of the District.

- **INTEGRITY**

We will hold ourselves to the highest level of honesty, fairness, moral and ethical standards to maintain the trust of the customers we serve.

- **PROFESSIONALISM**

We are professionals in our service delivery through advanced knowledge and skills, appearance and behavior, personal health and well-being coupled with a courteous attitude.

- **PRIDE**

We will provide the best possible service through our individual and team actions to represent not only ourselves, but the District, the fire service and the customers we serve.



GOALS AND OBJECTIVES

The West Chicago Fire District Strategic Plan identifies the key goals and objectives that determine the short- and long-term directions of the District. One of the key concepts behind the development and publishing of a Strategic Plan is to ensure a clear understanding of the District's goals. The Strategic Plan is divided into sections that coincide with the Districts' major divisions: Administration, Administrative Support, EMS, Community Risk Reduction & Fire Prevention, Suppression and Training, Facilities and Equipment Maintenance and Replacement.

It is through the use of the Strategic Plan that the West Chicago Fire District can document its path into the future. In order to safely and effectively respond to fires, emergency medical calls, technical rescue alarms and any other requests for service, the District needs a solid plan. The Strategic Plan, in concert with the District budget, is the document that establishes the goals, objectives and priorities that the District has identified to meet the challenges faced each and every day.



ADMINISTRATION

GOAL STATEMENT

The goal of the Administration Division of the West Chicago Fire District is to provide the most efficient and economical services possible. The Administrative Division will research, develop and implement Policies and Standard Operating Guidelines to achieve this goal.

- ADM 23-1** FY 2024: **Develop an Acting Battalion Chief Handbook**

Create a manual for officers and acting officers which outlines specific objectives to be accomplished on a day to day basis. Creation of this manual will ensure consistency of day to day operations while an acting officer is in charge. Additionally, it will hold existing officers accountable to the fundamental aspects of their job.

Budget- No impact

Responsible Party- Administration
- ADM 23-2** FY 2023: **Publish a 3 year strategic plan for the District**

Without a roadmap an organization can only live in the status quo. This plan will ensure direction and accountability for the future on the District.

Budget-No impact

Responsible Party- Chief and Administration Team
- ADM 23-3** FY 2023: **Review and update all job descriptions**

The job descriptions for the various ranks are in need of updating. The updates should reflect the current needs of the stakeholders and District.

Budget- No impact

Responsible Party- Deputy Chief
- ADM 23-4** FY 2023: **Update the procedures for Freedom of Information (FOIA) requests**

Procedures for FOIA requests are in place. The review of these procedures are important to ensure compliance with this important Act.

Budget- No impact

Responsible Party- Chief, AP Lezza
- ADM 23-5** On-going: **Seek grant funds and other alternative funding sources**

Alternative funding sources will be researched and requests will be submitted for major projects such as personal protective gear, self-contained breathing apparatus and other large capital items.

Budget-To be determined

Responsible Party- Chief, Deputy Chief
- ADM 23-6** FY 2025: **Negotiate a contract extension with West Chicago Local 3970**

The current collective bargaining agreement expires on May 31, 2025. Negotiations will begin early in 2025 to extend the current contract.

Budget-To be determined

Responsible Party- Chief, Deputy Chief, Local 3970 negotiating team



- ADM 23-7** FY 2024: **Review and update all District Standard Operating Guidelines**
- All standard operating guidelines should be reviewed on a regular basis to ensure that they are up to date and still relevant to the organization. The standard operating guidelines provide a common ground for everyone operating on emergency responses.
- Budget- No Impact*
- Responsible Party- Deputy Chief, assigned personnel as needed*
- ADM 23-8** FY 2024: **Dispose of documents as allowed following Illinois records retention/disposal guidelines**
- It is important to retain documents to ensure a transparent organization to the public. The District follows the guidelines of the Local Records Commission of the Illinois State Archives for the proper disposal of documents.
- Budget- No impact*
- Responsible Party- Chief, AP Lezza*
- ADM 23-9** FY 2025: **Review and update all policies, procedures and directives**
- Similar to standard operating guidelines, all policies, procedures and directives must be reviewed on a regular basis to ensure relevance and consistency. All these documents will be evaluated and some may be eliminated or updated.
- Budget- No impact*
- Responsible Party- Deputy Chief, assigned personnel as needed*
- ADM 23-10** FY 2023: **Update the District current grid map books and wall maps**
- The grid map books and wall maps were last updated in 2017. Work with the City G.I.S. department to update the current response wall maps with addressing, hydrants and response map books for all West Chicago and mutual aid companies.
- Budget- \$600*
- Responsible Party- Unassigned*



ADMINISTRATIVE SUPPORT

GOAL STATEMENT

The goal of the Administrative Support Division of the West Chicago Fire District is to support the administrative functions of the district. The Administrative Support Division includes Finances, Information Systems, Human Resources, Board of Commissioners and Airport Firefighting at DuPage Airport.

- ADMS 23-1** FY 2023: **Receive the Certificate for Excellence in Financial Reporting for fiscal 2023**

The GFOA established the Certificate of Achievement for Excellence in Financial Reporting Program (CAFR Program) in 1945 to encourage and assist state and local governments to go beyond the minimum requirements of generally accepted accounting principles to prepare comprehensive annual financial reports that evidence the spirit of transparency and full disclosure and then to recognize individual governments that succeed in achieving that goal. The goal of the program is not to assess the financial health of participating governments, but rather to ensure that users of their financial statements have the information they need to do so themselves. The District has received this award for the past 6 years starting in 2016.

Budget- \$2,000.00 (Membership \$350.00, Application \$250.00 and Report Fee \$1,400.00)

Responsible Party- Mr. Howard, Chief
- ADM 23-2** FY 2023: **Create New Hire Eligibility List**

The current New Hire Eligibility has been exhausted. A new hire eligibility list will be created to fill the position of firefighter/paramedic in the event of a vacancy in the District.

Budget- Minimum impact to create new hire eligibility list

Responsible Party- Commissioners, Chief
- ADM 23-3** FY 2023: **Create New Lieutenant Promotion Eligibility List**

The current Lieutenant Promotional Eligibility List will expire in 2023. A new promotional list will be created to fill the position of lieutenant in the event of a vacancy. This list also serves as an eligibility list for individuals looking to gain experience as Acting Lieutenants.

Budget- Minimum impact to create new eligibility list

Responsible Party- Commissioners, Chief
- ADM 23-4** FY 2023: **Create New Battalion Chief Eligibility List**

The current new Battalion Chief eligibility list will expire in 2023. A new promotional list will be created to fill the position of Battalion Chief in the event of a vacancy. This list also serves as an eligibility list for individuals looking to gain experience as Acting Battalion Chief.

Budget- Minimum impact to create new eligibility list

Responsible Party- Commissioners, Chief
- ADM 23-5** ongoing: **Evaluate the District’s social media involvement**

The District currently has a website and Facebook page. Current and other social media platforms should be considered for their effectiveness on getting the District’s message to the public.

Budget- Minimum impact

Responsible Party- Chief, AP Lezza, FF Latas



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EMERGENCY MEDICAL AND HEALTH CARE SERVICES

GOAL STATEMENT

The goal of the Emergency Medical and Health Care Services Division is to provide the citizens of West Chicago with a quality emergency medical program that utilizes advanced training and equipment to deliver superior medical care.

- EMHS 23-1** FY 2024: **Certify all Paramedics in Advance Cardiac Life Support (ACLS)**

Paramedics have to deal with a variety of medical emergencies every day. A majority of these emergencies are cardiac related. It is for this reason, that the District takes the paramedic training to the next level. Extensive medical knowledge and rigorous hands-on training and practice are required to become ACLS certified.

Budget- \$4,000

Responsible Party- EMS Coordinator, Chief
- EMHS 23-2** FY 2024: **Annually Replace One Cardiac Monitor**

Advanced Life Support is an essential service the District provides to the community. The Illinois Department of Public Health and Central DuPage Hospital require paramedics to be knowledgeable in using and interpreting the rhythms acquired from a cardiac monitor. Technology is the driving force dictating the useful life of a cardiac monitor. To keep current with technology, a replacement schedule must be developed and the annual purchase of a cardiac monitor must be instituted.

Budget- Approximately \$30,000

Responsible Party- EMS Coordinator, Chief
- EMHS 23-3** FY 2023: **Purchase New Battery Operated Cot for Ambulance with purchase of new ambulance**

One of the most crucial pieces of equipment on an ambulance is the cot. The cot is used to transport patients from their location of crisis to the back of the ambulance. The cot is a moveable bed that locks into place in the back of an ambulance. The District purchased its first battery powered cot in 2015 and will consider the useful life of a battery operated cots. These cots will reduce the likelihood of back injuries.

Budget- Approximately \$32,000

Responsible Party- EMS Coordinator, Chief
- EMHS 23-4** FY 2023: **Certify all Paramedics in Pediatric Advanced Life Support (PALS)**

Cardiac emergencies are more common in adults, nevertheless pediatric patients also experience these types of emergencies. PALS training helps Paramedics develop the knowledge and skills necessary to manage critically ill infants and children. Extensive medical knowledge and rigorous hands-on training and practice are required to become PALS certified.

Budget- Approximately \$4,000

Responsible Party- EMS Coordinator, Chief
- EMHS 23-5** FY 2025: **Annually Replace One Cardiac Monitor**

Advanced Life Support is an essential service the District provides to the community. The Illinois Department of Public Health and Central DuPage Hospital require paramedics to be knowledgeable in using and interpreting the rhythms acquired from a cardiac monitor. Technology is the driving force dictating the useful life of a cardiac monitor. To keep current with technology, a replacement schedule must be developed and the annual purchase of a cardiac monitor must be instituted.



Budget- Approximately \$35,000

EMHS 23-6 FY 2025:

Certify all Paramedics in Prehospital Trauma Life Support (PHTLS)

Working towards certifying all trained Paramedics in West Chicago to be certified in PHTLS. This allows for members to be better prepared for giving high quality, prehospital care to patients who have sustained traumatic injuries.

Budget-

Responsible Party- EMS Coordinator, Chief



COMMUNITY RISK REDUCTION AND FIRE PREVENTION GOAL STATEMENT

To prevent and reduce the effects of fire through code development, inspection, education and enforcement. To provide the citizens of West Chicago Fire District with an effective public education program that informs, educates and advances their knowledge on the hazards associated with fire and other dangers.

- CRR 23-1** FY 2023: **Transition Fire Prevention Program to a Community Risk Reduction model**

Industry wide, fire prevention efforts have progressed from a single discipline focus into a broader risk management effort that is titled Community Risk Reduction (CRR). CRR matches resources and efforts with a communities’ risks and hazards. CRR programs differ from traditional fire prevention programs in that CRR programs are designed around identified community risks and then actions are taken to reduce those risks that are viewed as high priority.

Budget- Minimum impact to budget

Responsible Party- Fire Marshal
- CRR 23-2** FY 2023: **Purchase and Implement Permitting/Inspection software**

Purchase and implement permitting/inspection software with a robust data collection/reporting capabilities to: capture administrative efficiencies; support streamlining permitting/inspection activities; and facilitate data analysis for CRR decision making.

Budget- \$48,000 first year and \$24,000 maintenance annually thereafter

Responsible Party- Fire Marshal, Chief
- CRR 23-3** FY 2023: **Preplan Drawings for all Inspectable Properties**

The District has implemented Flow MSP preplan software. A preplan drawing is a drawing made to scale to represent a top view or horizontal section of a structure that represents a floor layout of a structure. Also noted on the preplan is the location of all utility shut offs, dangerous conditions or processes, sprinkler connections, stairwells and other useful information. These preplans are accessible to District employees as well as our mutual aid departments. The goal is to complete 100% of the District’s building pre-plans for all occupancies (except single and two family dwellings).

Budget- Minimum impact to budget

Responsible Party- Fire Marshal
- CRR 23-4** FY 2023: **Re-Structure the District’s Current Inspection Program**

Re-structure the District’s inspection program and transition from inspecting all occupancies on a 2-year basis to a tiered inspection program that has inspection frequencies based upon high hazard (i.e. industrial, institutional, schools, etc.) and moderate hazard (multi-family residential and large mercantile) occupancies being inspected on an annual basis and low hazard occupancies (small retail, office, etc.) being inspected on a bi-annual basis along with self-inspections.

Budget- Minimum impact to budget

Responsible Party- Fire Marshal
- CRR 23-5** FY 2024: **Update the International Fire Code (IFC) and International Building Code (IBC)**

The Fire District and City of West Chicago are currently using the 2015 version of the IFC and IBC. The District will work with the City to update these codes to the 2021 version with amendments. Model codes are typically versioned on-a 3 year cycle in the industry and districts and municipalities typically adopt the new versions on a 3 or 6 year cycle. The District will formally adopt a 6 year cycle.

Budget- \$1,100



Responsible Party- Fire Marshal, Chief

CRR 23-6 FY 2024:

Implement a Permitting Program

Implementing a permitting program as allowed by the International Fire Code to include requiring permits for business operations, high piled storage, hazardous materials, hot work, etc. The program will facilitate tracking and control of hazards within the community and pose an added hazard to firefighter. Reasonable permit fees can be assessed to off-set CRR costs.

Budget- Minimum impact to budget

Responsible Party- Fire Marshal, Chief

CRR 23-7 FY 2024:

Update and Adopt a Revised Intergovernmental Agreement (IGA)

The District and the City of West Chicago have an existing IGA that was originally adopted in 1992. This document needs to be updated for inspection and permitting processes and take into account the many changes since its first adoption.

Budget- Minimum impact to budget

Responsible Party- Fire Marshal, Chief

CRR 23-8 FY 2024:

Re-design and Implement a Public Education and Information System

During the recent Covid pandemic, interaction with the public had to be limited. Using the analysis and summary of information gathered during the transition to a Community Risk Reduction model, the District re-design and implement an aggressive public education and information system. This new system will target the demographics and hazards within our Fire District.

Budget- Minimum impact to budget

Responsible Party- Fire Marshal, Chief



FIRE SUPPRESSION AND TRAINING

GOAL STATEMENT

The goal of the Fire Suppression and Training Division of the West Chicago Fire District is to provide safe, effective and efficient fire and rescue services utilizing available resources; and to develop training programs based on the needs of the District.

- FST 23-1** FY 2024: **Increase company officer development training**

The company officer position is crucial to the success of every incident. It is important all company officers are trained to the level of their position.

Budget- Undetermined at this point

Responsible Party- Training Officer
- FST 23-2** FY 2024: **Expand the current level of ARFF training for all members**

Airport rescue firefighting is much different than structural firefighting. On-line training must be supplemented with simulated aircraft firefighting to ensure efficient operations at an aircraft incident.

Budget- Approximately \$5,000

Responsible Party- Training Officer
- FST 23-3** FY 2024: **Develop a Public Information Officer program for incidents and social media/website**

A public information officer can help keep the public informed during incidents, especially those that are high profile or extended operations. This individual can also help promote the district on its website or social media sites.

Budget- Minimum impact to budget

Responsible Party- Deputy Chief
- FST 23-4** FY 2023: **Continue to work with the West Chicago Police Department to increase training opportunities, including active shooter drills**

Collaborative training with the police is extremely important to prepare for incidents. With active shooter incidents becoming more prevalent, scenario based drills with live victims is the best way to be prepared for such an event.

Budget- Minimum impact to budget

Responsible Party- Training Officer
- FST 23-5** FY 2023: **Increase training in disaster planning – railway, aircraft, weather, etc.**

The District will use the information gathered from the Community Risk Reduction program to determine if new topics need to be incorporated or previous training needs to be increased in the District’s training plan. The District has several factors that increase the likelihood of a large scale incident. These factors include a busy railway system, a busy regional airport and several busy roadways. Increasing training hours prepares personnel for these types of events.

Budget – \$1,000

Responsible Party – Training Officer
- FST 23-6** FY 2024: **Increase District employee knowledge of the City Emergency Operations Plan (EOP)**

The City of West Chicago has an EOP, The Fire District is a part of the EOP and needs to increase its personnel’s knowledge of the specifics of the EOP.

Budget – None

Responsible Party – Training Officer



- FST 23-7** FY 2024: **Participate in Aircraft incident tabletop drill at DuPage Airport Authority (DAA)**
- West Chicago F.P.D. participates in training with DuPage Airport Authority, West Chicago Police Department, National Transportation Safety Board, Federal Aviation Administration and the Environmental Protection Agency for a mock aircraft incident. This training session allows for interaction and strengthens relationships when multi-agency incidents occur.
- Budget – None*
- Responsible Party – Chief, Deputy Chief, Training Officer*
- FST 23-8** FY 2023: **Development of an annual training calendar for 2023**
- The use of this training calendar allows for keeping track of training events and for consistency amongst members of the Training Division and the Fire District.
- Budget – None*
- Responsible Party- Training Officer, Alliance Training Committee*
- FST 23-9** FY 2024: **Aircraft Rescue Firefighter Simulator**
- Aircraft related fires are unique and very dangerous. Use of an aircraft simulator better prepares the ARFF personnel for these aircraft related fires and allows non-ARFF personnel some exposure to these types of incidents.
- Budget – \$12,000*
- Responsible Party- Chief, Training Officer*
- FST 23-10** FY 2024: **Continue to Develop the burn structure at the Training Facility**
- The addition of the burn structure at the Kress Rd. training facility has allowed members to train in a variety of different fire scenarios. This structure has also been used by the West Suburban Fire Alliance as well as other outside agencies. All personnel benefit greatly from the current structure and the future of the structure needs to be evaluated for future development.
- Budget – To be determined*
- Responsible Party- Training Officer, Chief*
- FST 23-11** Ongoing: **Continue to foster partnerships with outside agencies**
- West Chicago F.P.D has partnered with outside agencies such as the Illinois Fire Service Institute, College of DuPage, and the Illinois Fire Chiefs to create future training opportunities.
- Budget- None*
- Responsible Party- Training Officer, Chief*



FACILITIES

GOAL STATEMENT

The goal of the Buildings and Grounds Maintenance Division is to provide technical assistance and support not covered under normal Fire / EMS operations through effective research and planning. Because the District is a single agency this task will be managed by District employees.

- FAC 23-1** FY 2023: **Develop a replacement schedule for all major appliances and equipment**

A replacement schedule is needed to help plan for large dollar capital items. This schedule will allow for better long term capital budgeting.

Budget- to be determined

Responsible Party - Deputy Chief
- FAC 23-2** FY 2023 **Develop a replacement schedule for all major building components**

A replacement schedule is needed to help plan for large dollar capital items. This schedule will allow for better long term capital budgeting.

Budget- To be determined

Responsible Party - Deputy Chief
- FAC 23-3** FY 2024: **Evaluate the potential of building a training facility behind Station 5**

Fire Station 5 has some extra land in the rear of the building that may be used for a training facility, as well as potential storage solutions.

Budget- Research at this time, no cost

Responsible Party - Chief, Deputy Chief,
- FAC 23-4** FY 2024: **Upgrade Station 6 in-house generator**

The generator at station 6 will eventually need a new pump, belts and a radiator.

Budget- to be determined

Responsible Party - Deputy Chief
- FAC 23-5** FY 2025: **Exterior painting of Stations 5 and 7**

Stations 5 and 7 were constructed in 2010 and the exterior will need to be painted to maintain the exterior of the building.

Budget – to be determined

Responsible Party- Deputy Chief
- FAC 23-6** FY 2024: **Painting of station apparatus floors, one station per year.**

Station apparatus floors are painted to withstand daily vehicle use and vehicle fluid leaks as well as keeping personnel safe by reducing slips and falls. This requires a floor paint that balances both requirements.

Budget – to be determined

Responsible Party- Deputy Chief
- FAC 23-7** FY 2025: **Replace front concrete apron at Station 6.**

Station 6 is the Districts’ oldest station and the concrete in front of the station needs to be replaced to withstand the weight of today’s fire apparatus. This will need to be completed in steps to allow for the station to remain open during replacement.



Budget – to be determined

Responsible Party- Deputy Chief

FAC 23-8 FY 2024: **Replace all windows at Station 6**

Station 6 is the Districts’ oldest station and the windows in the living areas are rotting, don’t seal and are not the latest in efficiency.

Budget – to be determined

Responsible Party- Deputy Chief

FAC 23-9 FY 2025: **Replacement roofs for Station 5 & 7**

Stations 5 and 7 were constructed in 2010 and the roofs will need to be replaced. Switching to a standing seam metal roof will be more costly but must be considered for extended longevity.

Budget – to be determined

Responsible Party- Deputy Chief

FAC 23-10 FY 2025: **Conduct a study to determine the potential need to remodel/relocate Station 6**

The Fire District covers roughly 26 square miles within its response area. Station 6 is the Districts’ oldest station and is centrally located in the central business district. A study shall be conducted to determine if the current location is the best location for station 6 and, depending on the results, develop a plan to remodel the station at its current location or relocate the station to a new site to better serve the entire community.

Budget – to be determined

Responsible Party- Chief



EQUIPMENT MAINTENANCE AND REPLACEMENT

GOAL STATEMENT

Research, evaluate, develop and implement policies and procedures to provide safe, effective and reliable equipment to all divisions within the Fire District.

- EMR 23-1** FY 2023: **Re-evaluate the vehicle maintenance/repair program since third party vendor started in 2015**
- Due to the retirement of an in-house mechanic in 2015, the District began using a 3rd party vendor for repairs and maintenance of fire apparatus. The cost/benefit will be revisited to ensure the District is getting the best quality service for the cost.
- Budget - Significant impact to budget*
- Responsible Party- Chief, Lt Zahara*
- EMR 23-2** FY 2022: **Replace the current mobile computers**
- The use of mobile computers to connect with DuComm and the computer aided dispatch software is critical to daily operations. A regular schedule to replace mobile computers will ensure computers that are functional when they are needed in the field. Mobile computers also give the officers more useful options to applications in the field such as preplan information, mapping, etc. The District has a total of 13 mobile computer in District vehicles.
- Budget- \$3,500 each*
- Responsible Party- Chief, Leading IT*
- EMR 23-3** FY 2024: **Purchase a replacement Chief Vehicle (2016 Expedition)**
- Staff vehicles are on an 8 year replacement schedule. This vehicle is scheduled to be replaced in 2024. Keeping fire staff vehicles too long typically ends up costing more in maintenance costs and down time than simple replacement.
- Budget- \$42,000*
- Responsible Party- Chief*
- EMR 23-5** FY 2023: **Replace the Fire Marshal Vehicle (2012 Expedition)**
- Staff vehicles are on an 8 year replacement schedule. This vehicle was scheduled to be replaced in 2020 but was extended due to nationwide supply chain issues. Keeping fire staff vehicles too long typically ends up costing more in maintenance costs and downtime than simple replacement.
- Budget- \$36,000*
- Responsible Party- Chief*
- EMR 23-6** FY 2024: **Purchase a replacement ambulance (2012)**
- Ambulances are on a 12 year replacement schedule. This vehicle is scheduled to be replaced in 2024 however with current build time in the industry the District must purchase a year early in order to take possession in 2024 . Keeping ambulances for too long reduces its reliability and typically ends up costing more in maintenance than replacement.
- Budget- Approximately \$280,000*
- Responsible Party- Chief, Apparatus Committee*
- EMR 23-7** FY 2025: **Purchase a replacement for Tender 5 (2002 Pierce)**
- The tender is a unique piece of apparatus and is necessary to provide a water supply for the non-hydranted areas that the District covers. This vehicle will be past its 20 year replacement



schedule but the manufacturers build time has changed since the pandemic and was not anticipated in the Districts vehicle schedule.

Budget- Approximately \$680,000

Responsible Party- Chief, Apparatus Committee

